Bylaws of NewNOG, Inc.,

A Delaware Non-profit Corporation

(Doing Business As "NANOG")

ADOPTED October 11, 2011

# **Document revision history**

Revision	Date	Description
0.1	May 2010	Initial Release
0.2	January 4, 2011	Modified Section 5 (removing Membership Classes)
0.3	October 11, 2011	Modified Section 5 (added 5.5), Section 9 (corrected typos), Section 9.4 (removed Event Logistics and Budget & Finance Committees; replaced with "Ad Hoc" Committees)
0.4	November 2, 2011	Replaced "NewNOG" by "NANOG", per DBA

#### NewNOG, Inc. Bylaws

Adopted October 11, 2011 by the NewNOG membership

#### 1. Preamble

NewNOG, Inc. (hereinafter referred to as "NANOG") exists to promote dialog concerning the creation, maintenance and operation of Internet Protocol networks.

NANOG is not itself a network operator. Rather, it is a facilitator of discussion, learning, and technical communication between networking professionals. NANOG provides a forum where people from the network research community, the network operator community and the network vendor community can come together to identify and solve the problems that arise in operating and growing the Internet.

#### 2. Name

The name of this corporation is NewNOG, Inc., doing business as "NANOG".

#### 3. Mission

The purpose of NANOG is to provide forums in the North American region for education and the sharing of knowledge for the Internet operations community.

NANOG is a venue in which technical matters pertaining to network operations and network technology deployment in Internet providers may be discussed among experts. Such discussions have in the past focused on, but are certainly not limited to, experiences with new protocols and backbone technologies, implications of routing policies on the Internet as a whole, measurement techniques and measurements of Internet health and performance, areas in which inter-provider cooperation can be mutually beneficial (such as NOC coordination or security incident response), and maintaining a competitive and level business environment.

NANOG serves as a bridge between the technical staff of leading Internet providers close to network operations, technical communities such as standards bodies, and the academic community. NANOG has consistently worked to maintain a high level of technical content in conferences and all related activities. In striving to achieve these goals, all tutorials and presentations, including BOF presentations, are reviewed in advance and are limited to those entirely of a general technical nature, explicitly prohibiting material that relates to any specific product or service offerings. For similar reasons, equipment exhibits are limited to specified special events at each conference. Notwithstanding any other provision of these Bylaws, NANOG shall not carry on any other activities not permitted to be carried on by a corporation exempt from Federal income tax under section 501(c)(3) of the Internal Revenue Code (or corresponding section of any future United States Internal Revenue Code).

#### 4. Offices

NANOG shall maintain an office in a place determined by the Board.

# 5. Membership

#### 5.1 Membership Qualifications

Membership in NANOG is open to any individual with an interest in Internet operations, engineering, or research and who wishes to further education and knowledge sharing within the Internet operations community. Any individual may become a member of NANOG by completing an application and payment of dues.

#### 5.2 Membership Classes

There shall be only one class of membership, with all the rights and privileges specified in these Bylaws.

# 5.3 Membership Dues

The Board of Directors shall specify the cost of annual membership dues. The Board may establish discounts for members meeting certain criteria, or for members wishing to pay for more than one year in advance.

# 5.4 Rights and Benefits of Members

Members in good standing shall be entitled to these privileges:

- Vote in all NANOG elections.
- Run as a candidate for the Board of Directors
- Serve on an administrative committee, as defined in section 9
- Other privileges as specified by the Board of Directors

#### **5.5 Policies and Procedures**

The Board of Directors shall establish and publish policies and procedures for implementation of the membership program.

#### 6. Prohibited Activities

No part of the net earnings of the Corporation shall inure to the benefit of, or be distributable to its members, trustees, officers, or other private persons, except that the corporation shall be authorized and empowered to pay reasonable compensation for services rendered and to make payments and distributions in furtherance of the purposes set forth in Article Three. No substantial part of the activities of the corporation shall be the carrying on of propaganda, or otherwise attempting to influence legislation, and the corporation shall not participate in, or intervene in (including the publishing or distribution of statements) any political campaign on behalf of or in opposition to any candidate for public office. Notwithstanding any other provision of these articles, this corporation shall not, except to an insubstantial degree, engage in any activities or exercise any powers that are not in furtherance of the purposes of the Corporation.

# 7. Non-Discrimination Policy

All individuals associated with the Entity shall recognize their responsibility to respect the legal rights of human dignity of others without regard to race, sex, religion, sexual orientation, socioeconomic status or age and shall uphold the guidelines, policies and procedures as set forth in the organization's By-Laws in compliance with Title VII, Civil Rights Act of 1964, amended by the Equal Employment Act of 1972, no individual will be denied the right to apply or be employed by the Entity due to race or national origin, gender, religion, age, sexual orientation or disability. In addition, no individual shall be excluded from participation in, be denied the benefits of, or be subjected to discrimination under any educational program or activity conducted by the Entity.

#### 8: Board of Directors

#### 8.1 General Powers

The property, affairs and business of NANOG shall be managed and controlled by its Board of Directors. The Board of Directors may, by general resolution, delegate to officers of NANOG and to Committees or Working Groups, such powers as provided for in these Bylaws.

# 8.1.1 Liaison with Other Organizations

The Board of Directors will facilitate communications between the NANOG community and other organizations with similar goals including ARIN, RIPE, APNIC, APRICOT, AfNOG, NORDNOG, and SANOG.

#### 8.2 Number

There shall be seven (7) voting members of the Board of Directors, six (6) of whom will be elected and one of whom will be the Executive Director.

#### 8.3 Term of Office

The term of office for all elected Directors shall be two (2) years. No Director may serve more than two consecutive terms. After two consecutive terms, a Director may be reelected to a Director position after a one-year absence.

# 8.4 Selection

The Board of Directors shall be elected by an open nomination and election process from among the NANOG membership. All candidates must be Members in Good Standing of NANOG.

Elections will occur annually, at the last NANOG conference in a given calendar year. Elections will be held via electronic voting on the NANOG web site during the NANOG conference, with voting to occur over a period of no less than 48 hours. The new Board of Directors members will be announced at the conclusion of voting.

The elections will be administered by a committee consisting of three members of NANOG. The committee will be appointed by a majority vote of the elected board members whose terms are not expiring, and will serve until the conclusion of the election.

#### 8.4.1 Nominations and Biographical Information

Nominations will be accepted from any member of the community via email to nominations@NANOG.org for a period of 4 weeks, beginning 2 months before the last NANOG conference in a given calendar year. Candidates will then be listed on the NANOG web site, with biographies submitted by the candidates, from the end of the nomination period through the conclusion of the election. Members of NANOG will be able to post endorsements of candidates to the NANOG web site, to appear alongside candidate biographies. Candidates will have the opportunity to make a short presentation during the regularly scheduled community meeting at the NANOG conference during which elections will occur.

#### 8.4.2 Affiliation of Candidates

Each candidate must declare any and all affiliation(s) relevant to NANOG, which will include his or her main employer, as well as any other major relationships (for instance, if a candidate's primary employer is a nonprofit entity which is sponsored by a vendor, the candidate would declare both the nonprofit and the vendor as affiliations).

# 8.4.3 Voting Process for Board of Directors Selection

Each year, three seats will be open due to the expiration of terms, while others may be open due to resignations or other departures of Directors. Voters will be permitted to cast one vote per open Board of Directors seat. The top three vote-getters will be elected to the open two year terms, while fourth and subsequent vote-getters will fill any other open seats for the remaining portion of those seats' terms.

# **8.4.4 Dual Program Committee/Board of Directors Membership Prohibited**Elected members of the Board of Directors are not eligible for appointment to the Program Committee. Program Committee members who are elected to the Board of Directors shall automatically resign their Program Committee membership upon taking

#### 8.5 Initial Selection

office.

The initial Board of Directors will be appointed by the incorporator of NANOG.

#### 8.6 Meetings and Quorum

The Board of Directors will meet in person at every NANOG conference, and may meet via conference calls on a more regular basis. All meetings must be announced by the Chairperson at least 30 days in advance.

No action may be taken by the Board of Directors unless at least four voting members of the Board of Directors are present. Unless otherwise specified in these Bylaws, those items on which the Board of Direcors votes will be decided by absolute majority. No procedural change may be enacted without agreement of five members of the Board of Directors.

#### 8.7 Vacancies

If a Board of Directors member resigns or a Board of Directors seat otherwise becomes vacant more than two months before the next election, the remaining members of the Board of Directors will appoint a replacement to serve until the next election, at which point if there is any additional time remaining in the term a member will be elected to fill the vacancy. If a vacancy occurs less than two months before an election, the seat will remain vacant until the election.

For every two vacancies on the Board of Directors, the quorum requirement will be reduced by one.

#### 8.8 Removal of Board of Directors Members

A Board of Directors member who misses three or more meetings in a row and who does not attend any Board of Directors meetings for three months may be removed. A Board of Directors member who meets these conditions may be removed if at least four members of the Board of Directors vote to remove the person. If multiple Board of Directors members qualify for removal, the removal may take place if supported by all but one of the Board of Directors members not meeting these removal criteria.

Elected Board of Directors members may also be removed by a recall vote held during a regular annual election. To be placed on the ballot, a recall petition must be signed by at least 30 eligible voters, or 1% of eligible voters, whichever is greater, and presented to the Election Committee at least 7 days prior to the start of the election. Upon passage of the recall vote by a 2/3 super-majority vote, the position shall become vacant, and a replacement selected from the candidates according to the process in section 8.4.3.

#### 8.9 Conference Attendance and Membership

Board of Directors members must attend at least two out of every three NANOG conferences. Board of Directors members must remain Members in Good Standing of NANOG throughout their terms.

#### 9. Administrative Committees

The Board of Directors will create three standing committees to fulfill the NANOG mission. Those committees will be the Program Committee, the Communication Committee, and the Membership and Development Committee. The Board may also at its discretion create ad hoc committees to carry out other functions as needed. All members of committees must be Members in Good Standing of NANOG. The chairperson of each committee will serve ex officio in a non-voting role on the Board of Directors, in order to facilitate communication between the groups

#### 9.1 Program Committee

The Program Committee will be responsible for the programs at any NANOG Conferences or Events (see Section 10.3).

# 9.1.2 Membership and Selection

Each member will serve a two-year term, with eight terms ending each year. No Program Committee member will serve more than two consecutive full terms, although additional terms may be served after a one-year interval. One member of the Board of Directors will serve ex officio (without a vote) on the Program Committee, in order to facilitate communication among the two groups.

Immediately after each annual election, the Board of Directors will appoint new or returning Program Committee members to fill each position with an expiring term, and all other vacant positions. The Board of Directors may at any time appoint a new member to serve the remaining term of a vacant position.

To be eligible to be appointed as a member of the Program Committee, an individual must have attended one NANOG conference within the prior calendar year (12 months).

A Program Committee member may be removed before the expiration of his or her term if at least five members of the Board of Directors vote for the removal.

# 9.2 Communications Committee Membership and Selection

The Communications Committee will be responsible for the NANOG mailing list, and other forms of electronic communication among the NANOG community as agreed with the Board of Directors.

#### 9.2.1 Mailing List

One of the primary functions of NANOG is the maintenance of a mailing list (the NANOG list).

The Communications Committee will be responsible for the administration and minimal moderation of the NANOG list.

#### 9.2.2 Eligibility

The NANOG list will be open to anyone to subscribe.

#### 9.2.3 Acceptable Use Policy

The NANOG List Acceptable Use Policy will be publicly available on the NANOG web site. Any changes to the Acceptable Use Policy must be approved by the Board of Directors.

#### 9.2.4 Other Duties

The Communications Committee will be responsible for the administration of other mailing lists and other forms of electronic communications among the NANOG community, as agreed with the Board of Directors.

# 9.2.5 Communications Committee Membership

The Communications Committee will consist of at least three members selected by the Board of Directors. Members of the Communications Committee may not serve concurrently on the Board of Directors.

Communications Committee members will serve a two-year term, with terms staggered such that as close to half as possible of the terms expire each year. No member will serve more than two consecutive terms, although additional terms may be served after a one-year interval.

A Communications Committee member may be removed before the expiration of his or her term if at least five members of the Board of Directors vote for the removal.

# 9.3 Membership and Development Committee

The Membership and Development Committee will be responsible for the recruitment of NANOG's membership, sponsorship, and other fundraising necessary to keep NANOG in operation.

# 9.3.1 Membership and Development Committee Membership and Selection

The Membership and Development Committee will consist of at least three members selected by the Board of Directors. Members of the Membership and Development Committee may not serve concurrently on the Board of Directors.

Membership and Development Committee members will serve a two-year term, with terms staggered such that as close to half as possible of the terms expire each year. No member will serve more than two consecutive terms, although additional terms may be served after a one-year interval.

A Membership and Development Committee member may be removed before the expiration of his or her term if at least five members of the Board of Directors vote for the removal.

#### 9.4 Ad Hoc Committees

The Board of Directors may from time to time create ad hoc committees and appoint members as needed to carry out specific functions.

#### 10. Events

One of the primary functions of NANOG is the administration of multiple conferences or other events per year.

#### 10.1 Location

The location of each conference or event will be determined by the Board of Directors,

in consultation with the Local Host. All meetings will be held in North America. Events will be held at locations that can accommodate both the number of attendees and the connectivity requirements of the attendees.

#### 10.2 Number

There are currently three conferences per year. This number can be changed at the discretion of the Board of Directors after a presentation to the membership at a Community Meeting. Other NANOG-sponsored events may also be held with the approval of the Board of Directors.

# 10.3 Program

The conference or event program will be determined by the Program Committee (see article 9.1, Program Committee Membership and Selection.)

# 10.3.1 Program Committee Chairperson

The Program Committee will elect a new Chairperson after each annual selection cycle. The Chairperson will serve for one year and will moderate NANOG conferences.

# 10.3.2 Program Committee Responsibilities

The Program Committee is responsible for motivating/soliciting people to submit interesting talks, selecting the submissions which seem most appropriate (with some attention to presentation skills), and following up with speakers after acceptances to ensure that presentations are completed in time, with ample warning of potential problems with the presentation.

#### 11. Working groups

Ad-hoc working groups may be created with support of the Board of Directors to fulfill committee initiatives. Working group members may be elected by the NANOG membership, or appointed by one of the Councils and/or the Board of Directors.

#### 12. Local Host

The Board of Directors may name a host organization for each conference or other event and where possible use different hosts and vary their industry sector.

NANOG conferences or events may be hosted by local sponsoring organizations known as "local hosts." NANOG hosts receive Internet-wide recognition for their contribution to the ISP community. The host's name will be prominently displayed on all printed and online material about the NANOG conference or event, and will be widely circulated on the member NANOG email list.

Staff from the hosting organization who are actively involved in setting up meeting facilities or on-site equipment are invited to attend the conference or event at no cost.

#### 13. Community Meetings

As determined by the Board of Directors, NANOG conferences will include a community

meeting for open discussion of the continuing evolution of NANOG.

#### 14. Amendments

Amendments to this charter may be enacted by a majority vote of eligible voters during an annual election. An amendment may be put on the ballot by the Board of Directors, or by a petition signed by at least 30 eligible voters, or 1% of eligible voters, whichever is greater.

# **14.1 Temporary Amendments**

During the first year after these bylaws are adopted, they may be temporarily amended by a unanimous vote of the Board, providing the amendments do not concern the composition or election of the Board, or the procedures for amending the bylaws. Any such amendments must be approved by the membership at the next annual election. Amendments not approved by the members will be rescinded.

#### 15. Officers

The officers of the corporation shall consist of a Chairman of the Board, a Vice-Chairman of the Board, a Secretary, a Treasurer, and an Executive Director. The Board of Directors shall select all officers. No individual may hold more than one officer position simultaneously. Officers not currently serving as voting Directors shall be non-voting exofficio members of the Board of Directors.

#### 15.1 Chairman of the Board

The Board of Directors shall select one of its members as Chair. The Chairman shall preside at all meetings, and, with the advice and counsel of the Executive Director shall oversee the implementation of the policies and directives of the Board of Directors.

#### 15.2 Vice Chairman of the Board

The Board of Directors shall select one of its members as Vice Chair. The Vice Chair shall act as Chair in the absence of the Chair and when so acting shall have the power and authority of the Chair.

#### 15.3 Secretary

The Secretary shall be responsible for the keeping and reporting of adequate records of all transactions and of all minutes of all meetings of the Board of Directors.

#### 15.4 Treasurer

The Treasurer shall be responsible for the finances of the corporation and its fiscal records, and shall supervise any fiscal agent. The Treasurer shall report to the Board at least once annually and more frequently upon request.

#### 15.5 Executive Director

The six elected members of the Board of Directors shall appoint an Executive Director. The Executive Director will handle the day to day affairs of NANOG, under the direction of the Board. The Executive Director will also serve as a member of the Board. The

Executive Director will serve at the pleasure of the elected members of the Board, and may be removed with or without cause at any time. The Executive Director may be paid a salary, to be determined by the elected members of the Board.

# 16 Pecuniary Benefit/Conflict of Interest

# 16.1 Pecuniary Benefit

NANOG shall not engage in pecuniary benefit transactions, including, but not necessarily limited to, transactions between NANOG and another party in which a Director or officer has a financial interest, direct or indirect, subject to certain reasonable exceptions which may be provided by statute.

#### 16.2 Conflict of Interest

Directors and Officers shall disclose to the entire Board any involvement or affiliation with any organization or association, prior to any discussions by the Board that implicate or relate to the organization with which they are involved or affiliated. Directors and Officers shall refrain from participating in any decision of the Board of Directors or Officers involving an organization with which they have an affiliation if a reasonable person would conclude that the affiliation could interfere with the Director's or Officer's exercise of independent judgment.

#### 17. Dissolution Provision

Upon the dissolution of NANOG, the Board of Directors shall, after paying or making provisions for the payment of all the liabilities of the Entity, dispose of all the assets of the Entity exclusively for the purposes of the Entity in such manner, or to such organization or organizations organized and operated exclusively for charitable, educational, or scientific purposes as shall at the time qualify as an exempt organization or organizations under Section501(c)(3) of the Internal Revenue Code of 1986 (or the corresponding provisions of any future United States Internal Revenue Law), as the Board of Directors shall determine. Any such assets not so disposed of shall be disposed of by appropriate judicial or executive authority in conformance with applicable law.